

Africa Academy of Management (AFAM)

The Art of Collaboration: Addressing Grand Challenges in Africa Through Research, Education, Practice and Policy Making

8th Biennial Conference January 4 - 7, 2026



ESCA Ecole de Management Casablanca,
MORROCO



Conference Program

www.africaacademyofmanagement.org

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About the Africa Academy of Management (AFAM)

The Africa Academy of Management (AFAM) is a professional group of academics and practitioners interested in management scholarship and teaching in Africa. The primary purpose of AFAM is the development and improvement of members' capabilities for research and teaching of management in organizations in Africa. The secondary purpose is the promotion and advancement of management in Africa. AFAM also provides an outlet for scholarly work on management in African organizations. We aim to

- 1. Foster the general advancement of knowledge and scholarship in the theory and practice of management among African scholars and/or academics interested in management and organization issues in Africa. Africa is defined broadly to include all of Africa and individuals of African descent in the Diaspora (i.e. The Caribbean, South America, Europe, Asia, Oceania, Middle East, and North America); and
- 2. Perform and support educational activities that contribute to the intellectual and operational leadership in the field of management within the African context.

In addition to our biennial conferences, we have partnered with different institutions over the years to offer Africa Faculty Development Workshops (AFDWs) during the summer across different regions:

- 2025 AFDW was hosted by the Mediterranean School of Business (MSB), Tunisia. Fourteen (14) junior faculty and doctoral students participated in the workshop.
- 2024 AFDW was hosted by Strathmore University Business School, Nairobi, Kenya. Sixteen (16) junior faculty and doctoral students participated in the workshop.
- 2023 AFDW was hosted by the University of South Africa, UNISA, South Africa. Fourteen (14) junior faculty and doctoral students participated in the workshop.
- 2021 AFDW was hosted Online by Stellenbosch Business School, South Africa. Twenty-two (22) junior faculty and doctoral students participated in the workshop.
- 2019 AFDW was held at the School of Business at The American University in Cairo, Egypt. The workshop was partially sponsored by the AACSB. Twenty-three (23) junior faculty and doctoral students participated in the workshop.
- 2017 AFDW was hosted by the KNUST Business School in Kumasi, Ghana. The workshop was sponsored by ECOWAS Investment and Development Bank and 14 junior academics and doctoral students participated.
- 2015 AFDW held in Pretoria, South Africa. The workshop was sponsored by AFAM and the University of Pretoria. 20 junior academics and doctoral students participated.
- 2012 AFDW was held in Kigali, Rwanda. The workshop was sponsored by The Academy of Management (AOM). 15 junior academics and doctoral students participated.
- 2011 AFDW was held at Ghana Institute of Management and Public Administration (GIMPA).

AFAM Membership: Join Today!

Membership in AFAM provides a platform for building collaborative and supportive relationships for and with African and other scholars in the Diaspora who engage in, or who have an interest in research on management and organizations in Africa. We invite you to visit the AFAM website (www.africaacademyofmanagement.org) to learn more about the organization.

The Africa Academy of Management (AFAM) Awards

Award	Description
Emerald Africa Academy of Management Trailblazer Award	The Emerald Africa Academy of Management Trailblazer Award was set up by the Africa Academy of Management (AFAM) to recognize a scholar of the academy who has taken a leadership role in the promotion of and advancement of scholarship and/or teaching on management in Africa. Candidates of the academy should have distinguished themselves not only in making a significant contribution to organizational phenomena in Africa using scientific methods but also in the development and improvement of research and teaching of management in organizations in Africa. Actions that may indicate "trailblazing" behavior include exemplary research contributions to knowledge about management issues in Africa; moving forward a content-related journal or scholarly series or advancing management education through an innovative, novel intervention.
The Stella Nkomo Junior Faculty Award	This award, named, Stella Nkomo Award for Best Paper published in the Africa Journal of Management by a Junior African Scholar, is intended to honor Prof. Stella Nkomo, the first President of the Africa Academy of Management (AFAM). It was established at the 4th Biennial Conference in Addis Ababa, Ethiopia. The Stella Nkomo Award for the Best Paper by a Junior African Scholar, henceforth (SNABJAS) will be selected by the Editor-in-Chief and his team each calendar year beginning in 2018.
The AJOM Fellowship Award	The Africa Journal of Management (AJOM) Junior Faculty Fellowship is awarded annually to a qualified junior (early career) Faculty member from an Africa-based university to attend the Academy of Management (AOM) annual conference or other appropriate international conference to present a paper co-authored with a senior academic from an international business school. The Fellowship seeks to assist a junior (early career) academic at an Africa-based university who has published in the Africa Journal of Management (AJOM) or presented a paper at Africa Academy of Management (AFAM) to undertake collaborative research with a senior academic through a mentorship relationship. The goal of the collaboration is a co-authored conference paper presentation and at least one journal article.

About our Host ESCA Ecole de Management Casablanca, MOROCCO

Established in 1992, ESCA School of Management has continuously innovated, adopting global best practices in higher education to provide high-quality instruction. In 2017, ESCA became the first private management school in Morocco to be officially recognized by the state. As a further recognition of its commitment to excellence, ESCA received AACSB (Association to Advance Collegiate Schools of Business) accreditation in 2018, the first business school in Morocco and Francophone Africa to receive such a recognition. Located in the heart of the Casablanca Finance City, the school boasts a Next-Generation campus hosting students from 30 different nationalities. The school offers a wide range of postgraduate programs including Executive Master's, MBA, Specialized Master's as well as undergraduate programs including Professional Bachelor's Degree and a Bachelor's in Business Management among others. Students enrolled on these programs gain international exposure through the school's partnerships with 121 higher education institutions worldwide. ESCA is perennially ranked as the top business school in Morocco and Francophone Africa. Additionally, it secured the 3rd spot in Africa in the esteemed Eduniversal rankings of 2023. Each year, ESCA School of Management trains over 1,100 multicultural students, equipping them to become engaged, innovative, responsible, visionary, and high-performing leaders.



CONFERENCE REGISTRATION

The registration desk is open daily from

8:30am - 5:00pm.

AFAM Executive Committee

Moses Acquaah: President

University of North Carolina at Greensboro, USA

Judy Muthuri: Vice President
University of Nottingham, UK

Amanuel Tekleab: Treasurer Wayne State University, USA

Julie Nyanjom: Secretary
Edith Cowan University, Australia

Baniyelme D Zoogah: Immediate Past President

McMaster University, Canada

Samuel Aryee: Program Chair University of Surrey, UK

Sherwat Elwan Ibrahim: Deputy Program Chair

American University in Cairo, Egypt

Nceku Nyathi: Communications Director

Monash University, Australia

Benson Honig: Executive at Large

McMaster University, Canada

Juliana Namada: Executive at Large

US International University in Africa

Mira Slavova: Executive at Large

Warwick University, UK

Dorothy Mpabanga: Regional Director, Southern Africa Region

University of Botswana, Botswana

Nathaniel Adebayo: Regional Director, West African Region

The Polytechnic, Ibadan, Nigeria

Local Organizing Committee

ESCA Ecole de Management Casablanca, MOROCCO

Prof. Zineb Hmeima Prof. Salah Koubaa Hicham Nachit Samira El Hachimi

AFAM 2026 Conference Organizing Committee

Samuel Aryee. Program Chair University of Surrey, UK

Sherwat Elwan Ibrahim-Deputy Chair American University in Cairo, Egypt

Members

Amanuel Tekleab Wayne State University, UK

Natasha Winkler-Titus Stellenbosch University, South Africa

> Mira Slavova Warwick University, UK

Lilian Otaye-Ebede University of Liverpool, UK

Dorothy Mbapanga University of Botswana, Botswana

AFAM 2026 Conference Track Chairs

Track 1: Entrepreneurship and Small Business

Chair: Rebecca Namatovu, Copenhagen Business School

Track 2: Organizational Behavior and Human Resource Management Chair: Natasha Winkler-Titus, University of Stellenbosch, South Africa

Track 3: Public Policy, Administration and Non-Governmental Organizations Chair: Jean Kabongo, University of South Florida Sarasota-Manatee, USA

Track 4: Strategy and International Management Chair: Tahiru Liedong, University of Bath, UK

Track 5: Social Issues in Management
Chair: Mira Slavova, Warwick University, UK

Track 6: Sustainability and Green Management

Chair: Moataz Darwish, American University in Cairo, Egypt

Track 7: PDW/Caucus/Symposium

Chairs: Lilian Otaye-Ebede, University of Liverpool, UK Co-Chair: Loliya Kagher, University of Aberdeen, UK

Track 8: Management Practice

Chair: Hicham Nachit, ESCA Ecole de Management

Track 9: Teaching and Learning

Chairs: Frances Tuer, McMaster University

Co-Chair: Grace Abban-Ampiah, Ghana Institute of Public Administration

Track 10: Doctoral Consortium & Junior Faculty Consortium

Chair: Michael Holmes, Florida State University, USA

Track 11: All Academy Poster Session
Chairs: Samuel Aryee, University of Surrey

Co-Chair: Sherwat Elwan Ibrahim, American University in Cairo

Hotel Accommodation

Check out Conference hotel options here: <u>AFAM 8th Biennial Conference - Casablanca, Morocco 2026 | Africa Academy of Management</u>

DESIGNATION	Price per night (Moroccan Dirham)
Kenzi Tower 5* : 60 Rooms	
Single Standard Room (max 20 rooms)	1400
Deluxe Sky Single Room (max 20 rooms)	1700
Premium Single Room (max 20 rooms)	2250
2nd Person sharing double room suplement	450
Touristic Taxes	49,5
Onomo Massira City Center 4* : 40 Rooms	
Single Room	1180
Double Room	1350
Touristic Taxes	19,8
Novotel City Center 4* : 40 Rooms	
Single Room	1200
Double Room	1330
Touristic Taxes	19,8
Ibis Abdelmoumen : 30 Rooms	
Ibis City Center 3* : 40 Rooms	
Single Room	660
Double Room	750
Touristic Taxes	13,2

Please note that AFAM will be offering free transport to and from these hotels to ESCA Ecole de Management Casablanca, MOROCCO, the AFAM2026 conference venue!

The buses will promptly depart from the hotels at **7.15 am every morning.** They will return the delegates every day, depending on the activities scheduled – please refer to the daily program schedule.

We appreciate that some individuals might have their own preferences for hotel accommodation while in Morocco. Unfortunately, we are unable to make additional travel arrangements outside the designated conference hotels.

OUR SPONSORS:

Experiential Learning TripsTuesday, January 6 2026

Time: 1:30pm to 4:30 pm

AFAM has organized for conference delegates to visit.... Site to be added on final version of program in January.

2026 Program Schedule

SUNDAY JANUARY 4, 2026

8:00am - 5:30pm

Venue: ESCA de Management Casablanca, MOROCO

JUNIOR FACULTY / DOCTORAL STUDENTS CONSORTIUM

(separate registration, by invitation only)

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#	Time	Doctoral Students	Room	Junior Faculty	Room		
	8:00am – 8:30am	INT	RODUCTION				
Α	08:30am - 10:30pm						
	10:30am – 10:45am	TEA & COFFEE	TEA & COFFEE BREAK				
В	10:50am – 12:20pm						
	12:30pm – 1:15pm		LUNCH B	BREAK			
С	1:30pm – 3:00pm						
	3:00pm – 3:15pm	TEA & COFFEE	TEA & COFFEE BREAK				
D	3:20pm – 4:50pm						
	5:00pm – 5:30pm	General Session: Both Junior Faculty and Doctoral Students					
	6: 00pm – 8:00pm						

CONSORTIUM'S AFAM FACILITATORS SESSIONS

Session	Participants	Торіс	Time	Facilitator
Session 0				
Session 1				
Session 1				
		TEA & COFFEE BREAK	10:30 am -10:45 am	
Session 2				
Session 2				
		LUNCH BREAK	12:30 pm – 1:15 pm	
Section 3				
		TEA & COFFEE BREAK	3:00 pm – 3:15 pm	
Section 4				
Section 4				



2026 AFAM Conference Opening Ceremony Monday, January 5

Venue:

Time: 12:15-2:00pm



All Academy
MEET THE EDITORS PDW

PDW – Paper Development
Workshop with AOM & Org. Science
Journal Editors
By INVITATION ONLY





	Leading with Purpose	Resilient Entrepreneurial Ecosystems	Institutional pathways and African Leaders	Development	PDW: Contextualizing Entrepreneurship: Practice, Embeddedness and Reflections from Africa	PDW: SCM- Moving Marginalized Communities toward the Centre
ROOM	C Miska	Amon Cimbo Nottinghom	Envise Dugge	Notocho Winkley Titue	Nellie Fleneny	Loro Cobillina
ession Chair	Leading with purpose:	Amon Simba-Nottingham Trent University The Effect of Adversity	Enrica Ruggs Creolized Institutional	Natasha Winkler-Titus Leadership	Nellie Elenany Contextualizing	Lara Schilling Supply Chain
10:30 am - 12:00 pm	The impact of responsible leadership on employee engagement among a diverse workforce. N., Bhavnani-Akowuah, L., Onyia, V. Silenced in the Digital Labour Market: Investigating Platform Worker Precarity and the Elusive Quest for Decent Work Ajonbadi, H., Mordi, C., Adekoya, O. Frame Conflicts in Grand Challenges: Insights from Multi-Stakeholder Initiatives in African Multicultural Societies Nwoke, N. C., Reimagining African Universities as Agents of Social Innovation: Insights into the Third Mission in African Higher Education David Littlewood – University of Sheffield Management School, United Kingdom	Interaction and Persistence on the III-being of Necessity Entrepreneurs in Africa Dr. Addisu Lashitew — McMaster University, Canada Measuring National Entrepreneurial Ecosystems in Africa Prof. Erik Stam — Utrecht University, Netherlands Conceptual Paper: The Effect of Entrepreneurial Leadership on SME Performance — The Role of Organizational Innovation Capability, Organizational Learning Capabilities and Government Support Mrs. Lense Getachew — Addis Ababa University, Ethiopia Becoming in the Margins: How Virtual Incubation Shapes Entrepreneurial Identity Enactment among Urban Refugee Women in Kenya Mr. Toli Jembere — McMaster University, Canada	Pathways: Transcending Assumptions of Institutional Void and Institutional Hybridity in African Contexts Emamdeen Fohim – University of Bern, Switzerland African Leaders' Response to USAID Funding Cuts Juanita Trusty – California State University, Los Angeles, United States The Export Performance of Africa's Agribusiness Sector: A Policy Agenda for Change Lilac Nachum – Leeds Business School, United Kingdom	Development Practices in Africa Natasha Winkler-Titus – Stellenbosch University, South Africa Stella Nkomo – University of Pretoria, South Africa Branimira Slavova – University of Warwick, United Kingdom Anne Crafford - University of Pretoria, South Africa	American University in Cairo, Egypt Ayman Ismail – Onsi Sawiris School of Business, The American University in Cairo, Egypt Henrietta Onwuegbuzie – Lagos Business School, Nigeria Menisha Moos – University of Pretoria, South Africa Ismaeel Tharwat – The American University in Cairo, Egypt Moataz Darwish – Onsi Sawiris School of Business, The American University in Cairo, Egypt Evelyn Derera – University of KwaZulu-Natal, South Africa Laurent Béduneau-Wang – Mohammed VI Polytechnic University, Morocco Abdel-Maoula Chaar – Africa Business School, University Mohammed VI Polytechnic, Morocco	Management: Moving Marginalized Communities toward the Centre Lara Schilling – Technical University of Denmark, Denmark Judy Muthuri – University of the West Indies, Mona, Jamaica Stefan Seuring – University of Kassel, Germany
12:15-		LUNCH A	AND CONFERENCE OF	PENING CEREMON	Ϋ́	





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The Impact of Private Equity on the Liquidity of Small and Medium Enterprises (SMEs) in Nigeria Enterprises (SMEs) in Nigeria Sabatope, V. O.; likide, J. Wavigating the future of work in Africa: Implications for human and organizational capability development in the dage of 4IR Chinymunindi, W. Chinymunindi, W. Chinymunindi, W. Chinymunindi, W. Constructing accomtability in Hemann, A.; Claes, M.; Winder-Titus, N. V. Constructing accomtability in Hydrid organizations: Monasteries in Ethiopia Abreha, F. Emily Configurations, Power Relations, and Polygamy Among Rural Enterpreneurs In Tazanaia Mrs. Maren Nasstschenko Lebniz University Hanover, Germany Learning in the Margins: How will be considered in a Cross Science of Constructing accomtability in hydrid organizations: Monasteries in Ethiopia Abreha, F. Tazanaia Cross Februations, Power Relations, and Polygamy Among Rural Enterpreneurs in Tazanaia Portscore, Mr. Winder-Titus, N. V. Constructing accountability in hydrid organizations: Monasteries in Ethiopia Abreha, F. Tazanaia Cross Februations, Power Relations, and Ethiopia Abreha, F. Tazanaia Cross Februations, Power Relations, pace Cuttural Inclustation Space Mr. Winder-Titus, N. V. Constructing accountability in Hydrid organizations: Monasteries in Cross-Sculural Inclustation Space Mr. Winder-Titus, N. V. Constructing accountability in hydrid organizations: Monasteries in Cross-Sculural Inclustations pace Mr. Winder-Titus, N. V. Constructing accountability in hydrid organizations: Monasteries in Cross-Sculural Inclustations and Entirepreneurs in Tazanaia Practice in a Cross-Sculural Inclustation and Denia Mr.	OOM						
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	2:15 pm - 3:45 pm	Remote Work Era: Implications for Human Resource Practice Babatope, V. O.; Ikhide, J. Navigating the future of work in Africa: Implications for human and organizational capability development in the age of 4IR Chinyamurindi, W. Technology adoption enhances employee engagement when working remotely, but gender experience job resources differently Hermann, A.; Claes, M.; Winkler-Titus, N. V. Constructing accountability in hybrid organizations: Monasteries in Ethiopia	Equity on the Liquidity of Small and Medium Enterprises (SMEs) in Nigeria Prof. Oluseye Jegede — University of Johannesburg, South Africa Dr. Taiwo Ayedun — Federal University of Technology Akure, Nigeria Dr. Olalekan Ibitoye — Technology, Management and Communication Institute, Tashkent, Uzbekistan Sustainable Social Innovation Adoption Across High-Institutional Distances — Using Translation Theory to Explain Varieties of Individual Adoption Pathways Ms. Johanna Fischer — Leibniz University Hanover, Germany Family Configurations, Power Relations, and Entrepreneurial Practices — The Role of Monogamy and Polygamy Among Rural Entrepreneurs in Tanzania Ms. Maren Iwastschenko — Leibniz University Hanover, Germany Learning in the Margins: How Informal Interactions Shape Entrepreneurial Practice in a Cross-Cultural Incubation Space Mr. Dugassa Tessema Gerba — Aalto University,	Decolonization Baniyelme Zoogah – McMaster University, Canada Institutional Quality and Ownership Strategy Choices: A Perspective from Japanese Subsidiaries in Africa Fuhad Ogunsanya – Western University, Canada Strategic Africa: Leveraging Demographics, Trade, and Innovation for the Future Joel Monte – University of Nairobi, Kenya Unravelling the Interplay Between Identity, Institutional Logics and Embeddedness: A Case Study of Longstanding Chinese State-Owned MNE in Ghana Le Bo – University of Portsmouth, United	Inclusion and Open Strategy: What Can We Learn from Africa to Tackle Grand Challenges? Jadwiga Supryn – University of Oxford, UK Saïd Business School, United Kingdom Saoure Kouame – University of Ottawa, Canada Telfer School of Management, Canada Laurent Béduneau-Wang – Mohammed VI Polytechnic	Case Writing for African Business Schools Andrew Schenkel – Stockholm School of Economics, Sweden Olof Brunninge – Jonkoping International Business School, Sweden Anders Melander – Jonkoping International Business School, Suspensional Business School, Sc	the One Kindred One Business Initiative of Imo State, Nigeria Judy Muthuri – University of the West Indies,
	3:45-4:00pm			TEA & COFFEE BREAK			



4:00 pm to 6:00 pm	ALL ACADEMY SESSION
	Meet-the-Editors
6.15pm	Busses promptly depart to Conference Hotels



	Contextualizing Entrepreneurial Ecosystems	Evolving Strategic Management	Grassroot innovation and Entrepreneurship	PDW: Leadership development in Africa	PDW: Collaboration for Climate Leadership
ROOM		AP I IAA I		D # 0 ! :	1.00
Session Chair	Grégory Guéneau	Michael Mol	Hans Rawhouser	Bella Galperin	Mumbi Wachira
8:30-10:00 am	Temporality and Hybrid Entrepreneurship: Mapping Hybridity Episodes Among Docpreneurs Dr. Charis Asante-Agyei — Lewis & Clark College, United States Dr. Ali Mchiri — Sam Houston State University, United States Value Creation in Impoverished Contexts: Applying a Human Capital Perspective Dr. Ted London — University of Michigan, United States Dr. Lisa Jones Christensen — Brigham Young University, United States Dr. Tyson Mackey — University of Wisconsin-La Crosse, United States Dr. Heather Esper — University of Michigan, United States Dr. Andrew Grogan-Kaylor — University of Michigan, United States Accelerators' Impact on Entrepreneurship Growth in Africa: The Impact of Perceived Societal Support Prof. Lilac Nachum — Leeds Business School, United Kingdom Prof. Peng Zhang — SFU Beedie School of Business, Canada Prof. Ruth Kiraka — Strathmore University Business School, Kenya Dr. Caroline Kariuki — Strathmore University, Kenya The Seed and the Soil: A Longitudinal Network and Resource-Based View Analysis of Entrepreneurial Ecosystems in MENA Dr. Grégory Guéneau — ADALIA Institute, Morocco	An Analysis of Strategic Planning, Environment and Firm Performance Juliana Namada – United States International University (USIU), Kenya Workplace Silence in Strategy Making: Evidence from an Ethiopian State-Owned Enterprise Olof Brunninge – Jonkoping International Business School, Sweden Gemechis Terfa Eticha – Addis Ababa University, Ethiopia Strategic Management in the AI Era: Leveraging Knowledge Systems for Sustainable Competitiveness Phoebe Mbiyu – University of Nairobi, Kenya Dickson Amunga – University of Nairobi, Kenya Ontological Assumptions in Mobile Telecommunications Development in Sub-Saharan Africa Facilitated by Project Management Professionals Robert Harris, PMP – Lewis University, United States	Institutionalized Improvisation and Constructive Ambiguity: Grassroots Innovation in Kenya's Institutional Grey Zones Dr. Lucy Wamalwa — KCA University, Kenya Individual and Collective Entrepreneurial Emancipation: A Freirean Incubator for Bar Hostesses in Kenya Dr. Javid Nafari — McMaster University, Canada Dr. Benson Honig — McMaster University, Canada How Necessity Entrepreneurs Foster Integration in a Host Country: Chameleon Strategy by Refugee Entrepreneurs in Ghana Dr. Giacomo Ciambotti — Università Cattolica del Sacro Cuore, Italy Ms. Sangmorkuor Tetteh — University of Professional Studies, Ghana Decolonisation of Indigenous Entrepreneurship in Post- colonial Territories: Evidence from Sierra Leone Mr. Peter A. B. Lansana — Catholic University of Milan, Italy Prof. Andrea Carlo Maria Sottini — Catholic University of Milan, Italy	Leadership Development in Africa: The Importance of Contextualized Solutions Bella Galperin – The University of Tampa, Florida, United States Lemayon Melyoki – Mwalimu J.K. Nyerere University, Tanzania Ali Taleb – University of New Brunswick, Canada Mahamadou Biga Diambeidou – UCLouvain, Belgium	Collaboration for Climate Leadership Mumbi Wachira — Strathmore University Business School, Keny
		TEA & COI	EEE DDEAK		



	DAY 2: TUESDAY JANUARY 6, 2026 ALL-ACADEMY POSTER PRESENTATIONS				
		STER FRESENTATIONS			
IME	8.30AM – 12.30PM				
/ENUE					
	Enhancing Entrepreneurial Competence through Experiential Learning: A Study of Non-Commerce Students in a Co-Curricular Programme Sher-Lee Arendse-Fourie — Stellenbosch University, South Africa Sabrina Matthee — Stellenbosch University, South Africa Collaborating to Empower Undergraduate Students as Business Case Study Authors Natasha Mwila — University of Warwick, United Kingdom Social Entrepreneurship in Plastic Waste Management: A Panacea to Mitigate Youth Unemployment Ifeyinwa Austin-Egole — Federal University of Technology, Owerri, Nigeria Remote Work in Nonprofit Organizations: The Intersection of Employee Well-being and Community Outcomes Kunle Akingbola — Lakehead University, Canada Innovation Pathways for Nonprofits in Rural Ontario, Canada Kunle Akingbola — Lakehead University, Canada Nationality-Identity View of Leader Political Skill and Employee Cooperation Baphiwe Daweti — Durban University of Technology, South Africa Sustainability in Practice: The Role of Middle Managers in Driving Effective Strategy Adoption in a Sub-Saharan MNE Tshegofatso Monkge — University of Pretoria, South	Assessing the Perception of Health Professionals on the Implementation of National Health Insurance in South Africa: A Case Study at Livingstone Tertiary Hospital Ggeberha			



	DAY 2: TUES	SDAY JANUARY 6, 2026
	ALL-ACADEMY POST	ER PRESENTATIONS
TIME	8.30AM – 12.30PM	
VENUE		
	Versatile Leadership and Organizational Agility: A Case Study of Garment Industry in Ethiopia Eskedar Gizat – Kotebe University of Education, Department of Management, Ethiopia Al-Precision Farming and Resilient Agribusinesses: The Role of Human Al-Skills in Emerging Economies Gertrude Mensah – University of Ghana Business School, Ghana Entrepreneurship in Context: How Gender and Environment Interact to Shape High-Growth Ventures in Nigeria Omeghie Okoyomoh – University of Birmingham, United Kingdom Addressing Socio-Technical Barriers to Compressed Natural Gas (CNG) Adoption Kamal Tasiu – Istanbul University, Türkiye Rethinking Leadership Development in the Global South: Insights from the Nigerien Diaspora Istifanous Ado – ISTEC Business School Paris, France Smart Tourism in Morocco: Digital Marketing Practices for an Innovative and Resilient Recovery Imane Zarrouk – University of Rabat, Morocco Invisible Architects of Al: Psychological Safety, Employee Well-Being, and Task-Technology Fit Among Africa's Digital Laborers Montressa Washington – Shenandoah University, United States Carla Jones – State Houston University, United States Informal Economies and Their Role in Urban and Rural Development: A Nigerian Perspective Salisu A. Kabiru – Umaru Musa Yar'adua University, Katsina, Nigeria	Making the Triple Helix Work in Africa: A Nexus Model for Functional Partnerships and Venture Readiness Adeyinka Adewale – Henley Business School, University of Reading, United Kingdom Mary Ukam – Henley Business School, University of Reading, United Kingdom Centring Mothers' Lived Realities to Ground Care Economy Policy: A Contextualised, Collaborative Methodology from Africa Ameeta Jaga – University of Cape Town, South Africa Jess Capstick-Dale – University of Cape Town, South Africa Tristan Görgens – Western Cape Government, South Africa Ruth Mathys – University of Cape Town, South Africa Entrepreneurial Ecosystems: A Review and Future Research Opportunities Amon Simba – Nottingham Business School, United Kingdom Mahdi Taje – Sobey School of Business, Saint Mary's University, Canada Women Executives in Africa: Does an Ecosystem of Support Exist? Carla Jones – State Houston University, United States Montressa Washington – Shenandoah University, United States The Story of the Oak and the Bamboo Tree: Resilience as Purpose in Ethiopian Banking Firms Betelhem Fikru Tekletsion – Addis Ababa University, School of Commerce, Ethiopia



	Work, Identity,	Sustainability and	PDW:	PDW: Theory	PDW:	PDW:
	Inclusion	Value Creation	Consortium	Testing,	NetProsAf	Entrepreneurial
	merasion	value el cation	beyond	Replication	rica-	Ecosystems in
			borders	and	LAUNCH	Africa
			Dorucis	Refinement in	Teaching	Ajrica
				the African	Forum	
				Context	TOTUITI	
nair	Alexis Washington	Henry Kofi Mensah	Jason Lambert	Maria Kraimer	Mira Slavova	Olu Aluko
	-	· ·				
OOM						
	The identification of unionised		Beyond Borders:	Theory Testing, Replication and		Advancing the Study of
0:30 am -	blue-collar workers with their employers and representative		Building a Consortium on	Refinement in the African		Entrepreneurial Ecosystems in Africa:
12:15 pm	unions		Tokenism,	Context: Best Practices		Contextual
	Anne Crafford - University of	Policy Support for	Discrimination,	from the Editors of the		Measurement,
	Pretoria, South Africa Natasha Winkler-Titus -	Green Competitive Advantage: Evidence	and Stereotype Threat Across the	Journal of Management Scientific Reports		Methodological Approaches, and Data
	Stellenbosch Business School,		African Diaspora	Maria Kraimer – University		Strategies
	South Africa	Eddy Kurobuza	Jason Lambert –	at Buffalo (UB) School of		Olu Aluko – Nottingham Tre
	Lechan Wheeler - University of	Tukamushaba –	California State	Management, United		University, United Kingdon
	Pretoria, South Africa	University of Doha for	University Monterey	States		
	How Immigrant Job Seekers'	Science and Technology, Doha,	Bay, United States Gabrielle Smith –	Scott Seibert – University at Buffalo (UB) School of		
	Acculturation Influences	Qatar	Texas Woman's	Management, United		
	Exploitation Opportunism: A		University, United	States		
	Conceptual Framework	Technological	States	Bill Schulze – University of		
	Joy Kanu - The University of		Ekundayo Akinlade	Utah, United States		
	Texas, Arlington, USA. Jason Lambert - California State	Supply Chain Value Creation; Exploring	 University of Wisconsin-Parkside, 	Moses Acquaah – University of North Carolina		
	University Monterey Bay, USA	the Roles of Circular	United States	at Greensboro, United		
	Ekundayo Akinlade University	Economy Practices		States		
	of Wisconsin-Parkside, USA	and Organizational		Anastacia Mamabolo –		
	Construction Assessment Hills in	Climate		Gordon Institute of		
	Constructing Accountability in Hybrid Organizations:	Henry Kofi Mensah – Kwame Nkrumah		Business Science, University of Pretoria,		
	Monasteries in Ethiopia	University of Science		South Africa		
	Fyery Adhena Abreha – Jonkoping	and Technology,		Samuel Aryee –		
	International Business School,	KNUST School of		University of		
	Sweden	Business, Ghana		Surrey, United		
	Working While Unwell:	An Attention-Based		Kingdom		
	Disabling Systems and the	View of Green Supply				
	Invisible Burden of Lupus	Chains, Sustainable				
	in African Workplaces	Development Goals,				
	Armand Bam – Stellenbosch	and Performance Implications: Insights				
	University, South Africa	from African				
		Multinationals				
		Hicham Nachit – ESCA				
		School of Management,				
		Morocco				
		Assessing the Relationship				
		Between Green Finance				
		Investment, Carbon Emission				
		Intensity, and Corporate				
		Financial Performance:				
		Evidence from Publicly Listed				
		Firms in Eastern Africa Powel Murunga –				
		University of Nairobi,				
		Kenya		1	1	



1.30 – 4:30pm	Experiential Trips (1:30pm - 4:30pm)
	Prompt Departure: All Delegates must board buses by 1:20pm
4.40pm	Note: Buses promptly depart to the ESCA Campus at 4.40pm
	From where you will be transported to your respective Conference Hotels



	Dynamics	Practice	Learning	Supply Chain Management in the Age of Sustainability and Artificial Intelligence	Sustainable Human Capital Solutions	Engaging with Africa's SDGs The Role of Chinese MNEs
ООМ						
ession hair	Selorm Agbleze	Diana Lawong-Tanly	Maryann Asemota	Meriem Bouazzaoui	Ifeyimika Ajaiyeoba	Dan Shen
:30-10:00 am	Adversary: Understanding Competitive Dynamics among Entrepreneurs in Informal Clusters Dr. Selorm Agbleze — University of Leeds, United Kingdom Managing the Paradox of Embedded Agency Across Institutional Space and Time Dr. Chad Coffman — Boise State University, United States Exploring Social Enterprise Resilience During Shocks: Evidence from South Africa Prof. Alex Bignotti — University of Pretoria, South Africa Climate Riskwork: Digital Technologies and the Scaling of Farmer Networks in Carbon Markets	Evidence from Norrsken Hub East Africa Gilbert Shyaka – University of Rwanda, Rwanda The Impact of Inventory Management on Firm Performance: The Moderating Role of Supervision Ruby Agbola – Central University, United Kingdom Adoption of Innovative Accounting Practices in Cooperatives: The Case of Accounting Digitalisation Idrissa Ndizeye – Jönköping International Business School (JIBS), Sweden Andreas Jansson – Jönköping University, Sweden Caroline Teh – Jönköping University, Sweden Jean Bosco Shema – University of Rwanda, Rwanda	Online Learning and Mental Well-being of Academic Staff in Kenyan Universities: Exploring Stress, Workload, Work-Life Balance, and Demographic Variations Boniface Kimwere – KCA University, Kenya Measuring the Impact of AI in Learning and Development on Employee Performance: Evidence from African Organizations Maryann Asemota – National Research University Higher School of Economics, Russian Federation Learning Styles of First-Year Students in a Department of Hospitality Management Using the VARK Model Isabella Kleynhans – Tshwane University of Technology, South Africa Decolonising Industrial and Organisational Psychology: Challenging WEIRD Norms through Psychobiography in South African Higher Education Willie Chinyamurindi – University of Fort Hare, South Africa	Management in the Age of Sustainability and Artificial Intelligence Meriem Bouazzaoui – School of Management, University of Bath, United Kingdom Yemisi Bolumole – Haslam College of Business, University of Tennessee, United States Ahmed Hamdi – Rabat Business School, International University of Rabat, Morocco Tarik Saikouk – Excelia Business School, France Ismail Badraoui – College of Business, Zayed University, United Arab Emirates	University of Wisconsin-Parkside, United States Ekundayo Akinlade –	Engaging with Africa's SDGs: The Role of Chinese MNEs Dan Shen – University of Portsmouth, United Kingdom Teerooven Soobaroyen – Aston University, United Kingdom Xinxiang Li – University of Portsmouth, United Kingdom Le Bo – University of Portsmouth, United Kingdom Le Bo – University of Portsmouth, United Kingdom



PAPER & PDW SESSIONS DAY 3: WEDNESDAY, JANUARY 7 2026						
	Human resource mechanisms	Social Issues in Managem ent	Teaching and Learning	PDW: From Necessity to Agency: A Multi- perspective Dialogue on Entrepreneurship in Poverty Contexts	PDW: Network for Practice and Process Management Studies Drawing on African Empirical Settings	PDW: Reframing Global Innovation for Sustainable Development: Perspectives from Africa
ROOM						
Session Chair	Winslow Robertson	Rose Bote	Juliana Namada	Maddalena Scribanis	Mira Slavova	Simone Corsi
10:30-12:00 pm	Job Design, Perceived Organizational Support and Employee Engagement Among University Lecturers	Discretionary Work by Service Agents in a Social Enterprise Rose Bote – NEOMA Business School, France Decoding Ubuntu- Informed CSR and Impression Management: Insights from an Indigenous Company in Northern Nigeria Xinxiang Li – University of Portsmouth, United Kingdom Stepping In, Aside or Away? The Mindful Dance of Commitment in Cross-Sector Partnerships Sarita Sehgal – The Partnering Initiative, Switzerland	Decoloniality Research Methodology: It is More Than Indigenous Research Design Hamid Hosseiny Kazeroony – NWU/Walden University, South Africa Analysis of Formative and Summative Evaluations for Authentic Learner Assessment During the Post-COVID Era Juliana Namada – USIU-Africa, Kenya Bernadette Kiarie – USIU-Africa, Kenya Case-Based Teaching in Africa: Is Al the Route Forward? Anders Melander – Jönköping International Business School, Sweden Digital Detox in Education: The Effect of Tech-Free Learning on Student Performance Ahmed Iraqi – ESCA School of Management, Morocco The Impact of Entrepreneurship Education on Entrepreneurial Resilience: An Emerging Economy Perspective Victor Udeozor – Nottingham Trent University, United Kingdom	From Necessity to Agency: A Multi- perspective Dialogue on Entrepreneurship in Poverty Contexts Maddalena Scribanis – Università Cattolica del Sacro Cuore, Italy Johanna Fischer – Leibniz University Hanover, Germany Giacomo Ciambotti – Università Cattolica del Sacro Cuore, Italy David Littlewood – University OS Sheffield Management School, United Kingdom Christiana Weber – Leibniz University Hanover, Germany Annika Surmeier – University of Cape Town, South Africa	Empirical Settings Mira Slavova – Warwick Business School, United Kingdom	Reframing Global Innovation for Sustainable Development: Perspectives from Africa Simone Corsi – Lancaster University Management School, United Kingdom Lara Bianchi – University of Nottingham Business School, United Kingdom Ziad Elsahn – Lancaster University Management School, United Kingdom Ziad Elsahn – Lancaster University Management School, United Kingdom Sherwat Ibrahim – The American University in Cairo, Egypt



12:00-12:45pm VENUE:

DAY 3: WEDNESDAY JANUARY 6, 2026					
	ALL-ACADEMY POSTER PRESENTATIONS				
TIME	8.30AM - 12.00PM				
VENUE					
8.30am – 10.00am	Employee's Perception of the Employment Equity Act and Its Relevance to Organisational Performance at a South African Research Institution Chuene Alfred Semono – Nelson Mandela University, South Africa Creativity, Innovation, and Entrepreneurship: Delineating Their Conceptual Differences and Demarcating Their Practical Boundaries Joseph Eshun – Kwame Nkrumah University of Science and Technology (KNUST) College of Engineering, United States Leadership Essence in Driving Human Resource Development 4.0 Isaac Chukwuma – University of Port Harcourt, Nigeria Heterogeneous Collaborative Corporate Social Responsibility Initiatives to Address Grand Challenges Miebi Ugwuzor – Niger Delta University, Wilberforce Island, Bayelsa State, Nigeria The Interaction Effects of Firm Capabilities and Environmental Uncertainty on the Growth of Small and Medium Enterprises: A Configurational Approach Ruby Agbola – Central University, Ghana Green Virtues in Environmental Ethics and Practice Khali Mofuoa – North-West University, South Africa Cultural Dialogue and Governance Baniyelme Zoogah – McMaster University, Canada	Development: A Critical Review of the Igbo Apprenticeship System in Nigeria Oluseye Jegede – University of Johannesburg, South Africa Cecile Nieuwenhuizen – University of Johannesburg, South Africa Modeling Extension Services to Micro Business Ventures in Uganda Vincent Bagire – Makerere University Business School, Uganda We Shall Rise: Key Lessons in Community Engagement from a Participatory Group Model Building Focused on Severe Maternal Morbidity in Black Women Thanayi Lambert – The University of Texas Arlington, United States The Effect of Psychological Contract on Employee Job Performance: With the Mediating Roles of Employee Engagement, Organizational Trust, Employee Job-Embeddedness and the Moderating Role of National Culture			



DAY 3: WEDNESDAY JANUARY 6, 2026						
	ALL-ACADEMY POSTER PRESENTATIONS					
TIME	8.30AM – 12.00PM					
VENUE						
8.30am – 10.00am	Seeds of the Spirit, Fruits of Endurance: A Study of Workplace Spirituality and Perseverance Freda van der Walt – Central University of Technology, South Africa Tied to the Family, Empowered by the Community: Women's Micro-Entrepreneurship and Dual Embeddedness in Rwanda Josephine Mutesi – University of Rwanda, Rwanda The Effect of Taxation, Firm Size and Government Policy on the Financial Performance of Digital Credit Providers Spencer Ololchike – University of Nairobi, Kenya Fostering Employee Performance Through Organisational Culture in Nigerian Healthcare Institutions: A Contextual Analysis of Non-Medical Staff Bashir Aboaba Mojeed-Sanni – University of Doha for Science and Technology, Qatar Cross-Cultural Perspectives on Employee Engagement: Comparing South African and European Workplaces Nancy Cathy – University of Nairobi, Kenya Transactional Leadership and Team Creativity: Social Networking Mediation and Leader-Follower Distance Moderation Test Zewditu Wube – Addis Ababa University, Ethiopia Abeba Beyene Mengistu - Assoc. Professor in Management, Addis Ababa University, Ethiopia The Role of Work-Unit Spirituality as a Mediating Construct in the Relationship Between Organisational Spirituality and Individual Spirituality and Its Influence on Employee Flourishing Natasha Tigedi – Central University of Technology,	Economy Henry Kofi Mensah – Kwame Nkrumah University of Science and Technology (KNUST) School of Business, Ghana From PVC to Sustainable Alternatives: Strategic Innovation and Market Entry in Scandinavia's Eco- Conscious Consumer Landscape Elmehdi Essbaa – ESCA School of Management, Morocco Integrating Ghanaian Traditional Leadership Principles into Modern Corporate Management Edward Tetteh – Heritage Christian University, Ghana Patricia Muah – Heritage Christian University, Ghana Exploratory Global Study on Employees' Perceptions of Organizational Downsizing and Change Shavon Thurmond – Benedictine University, United States The Role of Entrepreneurship Coaching Programs in Supporting Youth Retailers in Ghana Grace Abban-Ampiah – Ghana Institute of Management and Public Administration (GIMPA).				



DAY 3: WEDNESDAY JANUARY 7, 2026		
	ALL ACADEMY SESSION DEANS' FORUM	
	MODERATOR: ABEL ADEKOLA Wilkes University	
ROOM		
1:00 pm - 2:00 pm	Participating Deans:	
2.15 – 3:30 pm		
	ALL ACADEMY BUSINESS MEETING	
	VENUE:	
	Note: Buses promptly depart to the Conference Hotels at 3:40pm	





VENUE:

Keynote Speaker Professor Brian.Ganson

Have a safe and pleasant journey to your respective homes.



2026 AFAM Biennial Conference

Best Papers Winners

Track 1 Entrepreneurship and Small Business

Managing the Paradox of Embedded Agency Across Institutional Space and Time

Chad Coffman-Boise State University
Alisa Sydrow-ESCP Business School
Sanwar Sunny-University of Baltimore
Griffin Cottle-University of Massachusetts-Dartmouth

Track 2 Organizational Behavior and Human Resource Management The Identification of Unionised Blue-Collar Workers with their Employers and

Representative Unions

Anne Crafford-University of Pretoria Lechan Wheeler-University of Pretoria Natasha Winkler-Titus-Stellenbosch University

Track 3 Public Policy, Administration of Government, and Non-Governmental Organizations Creolized Institutional Pathways: Transcending Assumptions of Institutional Void and Institutional Hybridity in African Contexts

Adeelah Kodabux-Centre for African Smart Public Value Governance

Emamdeem Fohim-University of Bern

Crisanto Barros-University of Cape Verde

Nana Yaa Gyamfi-China Europe International Business School

Mogopodi Lekorwe-University of Botswana

Moustapha Mbengue-University of Cheik Anta Diop de Dakar

Lillian Otaye-University of Liverpool

Guy Peters-University of Pittsburgh

Amar Seeam-University of South Wales

Metkel Yosief-University of Bern

Track 4 Strategy and International Management

Institutional Quality and Ownership Strategy Choices: A Perspective from Japanese Subsidiaries in Africa

Fuhad Ogunsaya-Western University

Track 5 Social Issues in Management

Decoding Ubuntu-Informed CSR and Impression Management: Insights from an Indigenous Company in Northern Nigeria

Aliyu Umar Usman-Regent College London Roza Sagitova-University of Portsmouth Xinxiang Li-University of Portsmouth

Track 6 Sustainability and Green Management

Bridging Internal Green Dynamic Capabilities and Government Policy Support for Green

Competitive Advantage: Evidence from SMEs in Uganda

Eddy Kurobuza Tukamushaba-University of Doha for Science and Technology

Rennie Bakashaba- Mbarra University of Science and Technology

Dedrix Bindeeba-Mbarara University of Science and Technology

Track 8 Management Practice

The Role of International Innovation Hub in the African Innovation Ecosystem: Evidence from Norrsken Hub East Africa

Gilbert Shyaka-University of Rwanda

Carla Goncalves Machado- Jonkoping International Business School

Anders Melander-Jonkoping International Business School

Samuel Mutarindwa-University of Rwanda

Track 9 Teaching and Learning

Case-Based Teaching in Africa: Is AI the Route Forward?

Anders Melander-Jonkoping International Business School

Olof Brunninge-Jonkoping International Business School

Andrew Schenkel-Stockholm School of Economics

Ciara Sutton-Stockholm School of Economics



